

Established by Congress 1923

American Battle Monuments Commission Fiscal Year 2018 Appropriation Request

Submitted to the 115th Congress of the United States, First Session

Senate Committee on Appropriations Subcommittee on Military Construction, Veterans Affairs, and Related Agencies and House Committee on Appropriations Subcommittee on Military Construction, Veterans Affairs, and Related Agencies

May 23, 2017

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EXECUTIVE SUMMARY

Total Budget Authority

The American Battle Monuments Commission (ABMC) budget for Fiscal Year (FY) 2018 requests total budget authority of \$75,100,000 and a 422 Full-Time Equivalent (FTE) employment level.

The budget authority requested for the Salaries and Expenses account is the same amount appropriated in FY 2017.

The Foreign Currency Fluctuations Account (FCFA) request is \$0. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not requesting new funding in FY 2018.

This request is outlined below and further discussed in detail in Part 2.

Funding Request Summary

(\$ in millions)

	FY 2016	FY 2017	FY 2018	
	Appropriation	Appropriation	Request	Change
Salaries & Expenses	105.1	75.1	75.1	0.0
Foreign Currency	2.0	0.0	0.0	0.0
TOTAL Budget Authority	107.1	75.1	75.1	0.0
FTE	419	422	422	0

PART 1: INTRODUCTION

Vision

To serve the public by preserving our commemorative sites to an exceptional standard, developing our cultural and historical resources, and telling the story of those we honor.

"Time will not dim the glory of their deeds." General of the Armies John J. Pershing

Mission

As the preeminent guardian of America's overseas commemorative cemeteries and memorials, the American Battle Monuments Commission honors the service of the armed forces by designing, constructing, maintaining and operating permanent American cemeteries, and establishing, maintaining, and approving designs of memorials, markers, and monuments where America's armed forces have served beyond our borders.

Core Values

- Excellence We will strive for excellence in everything we do
- Integrity We will do what is right: legally, morally, and ethically
- Stewardship We will be careful and responsible guardians of the sacred mission entrusted to our care
- Commitment We will be dedicated to our mission, each other, and the public we serve
- Respect We will treat others with high regard and one another as valued members of our team

Who We Serve

Since ABMC was founded in 1923, the success of our mission has depended on the engagement of our stakeholders. Over time, our approach to accomplishing our mission has evolved to meet the changing needs of these various individuals. This section outlines the major groups that we have traditionally served and the types of activities we have provided.

Veterans, Family, and Friends Honored for Their Service or Their Loss – We honor the veterans, family members, and friends of United States military who have served our country or endured the loss of a loved one who served. This group has the closest ties to our sites, and we strive to provide them with the most positive experience possible. For immediate family members who want to visit a family member's burial or memorialization site, we provide letters authorizing fee-free passports for traveling overseas to visit the memorial site. We also provide, at no charge, color lithographs and headstone photographs to relatives of those interred or memorialized in our

cemeteries and monuments. In addition, we offer a variety of other services, including information on an individual buried or honored, and escort services for family members visiting grave and memorial sites within the cemetery.

- Military and Public Officials We host a variety of special events and commemorations throughout the year, including Memorial Day and Veterans Day holidays, to honor the freedom preserved and restored and the lives lost. Host country and U.S. government officials, diplomats, and military representatives attend these events with the public. In addition, military units hold ceremonies to honor their fallen comrades, and foreign organizations pay tribute to those who died liberating their regions.
- Guests and Visitors We receive millions of American and foreign visitors of all generations at ABMC cemeteries and memorials. They learn and are inspired by the meticulous stewardship of the memorials and the stories of our armed forces at our visitor centers and contact stations. We provide a variety of services to these visitors, including direction, advice on modes of transportation, and information on local accommodations.
- ABMC Partners We support and provide information to our partners that help us further our mission, including other government agencies, historians and educators, the travel and tourism industry, and the media. Through these partnerships, we promote our mission, encourage visits to our commemorative sites, and help educate and inspire the public.

History and Background

Recognizing the need for a federal agency to be responsible for honoring the fallen members of American armed forces where they had served abroad and for controlling the construction of military monuments and markers on foreign soil, the Congress enacted legislation in 1923 creating the American Battle Monuments Commission.

The Commission is an independent agency of the Executive Branch of the United States (U.S.) federal government. It is responsible for commemorating the service, achievements, and sacrifice of American armed forces in the U.S. and where they have served overseas since April 6, 1917 (the date of U.S. entry into World War I), through the erection of suitable memorial shrines; for designing, constructing, operating, and maintaining permanent American military burial grounds in foreign countries; for controlling the design and construction of U.S. military monuments and markers in foreign countries by other U.S. citizens and organizations, both public and private; and for encouraging the maintenance of such monuments and markers by their sponsors. In performing these functions, the Commission administers, operates and maintains twenty-six permanent American military burial grounds and twenty-seven separate memorials, monuments and markers, of which three are located in the United States.

As of January 31, 2017, 124,942 U.S. war dead were interred in the Commission's 26 cemeteries: 30,974 of World War I; 93,218 of World War II; and 750 of the Mexican War. Additionally, nearly 16,000 American veterans and others are interred in the Mexico City National Cemetery, Corozal American Cemetery in Panama, and Clark Veterans Cemetery in the Philippines.

Commemorated individually on tablets at the World War I and World War II cemeteries and three memorials on U.S. soil are the names of 94,158 U.S. servicemen and women listed as missing in action or lost or buried at sea in their general regions during the World Wars and the Korean and Vietnam Wars.

Each grave site in the permanent American World War I and World War II cemeteries on foreign soil is marked by a headstone of pristine white marble. Annotated on the headstones of the World War I war dead who could not be identified is the phrase, "HERE RESTS IN HONORED GLORY AN AMERICAN SOLDIER KNOWN BUT TO GOD." In the World War II cemeteries, the words "AMERICAN SOLDIER" were replaced with the words "COMRADE IN ARMS."

The Commission's World War I, World War II, and Mexico City cemeteries are closed to future burials except for the remains of U.S. war dead found from time to time in the World War I and World War II battle areas. The Corozal American Cemetery outside Panama City, Panama, and the Clark Veterans Cemetery in the Philippines are the only active cemeteries the Commission maintains.

American Battle Monuments Commission Cemeteries

Belgium

Ardennes American Cemetery Flanders Field American Cemetery Henri-Chapelle American Cemetery

France

Aisne-Marne American Cemetery Brittany American Cemetery Epinal American Cemetery Lafayette Escadrille Memorial Cemetery Lorraine American Cemetery Meuse-Argonne American Cemetery Normandy American Cemetery Oise-Aisne American Cemetery Rhone American Cemetery Saint-Mihiel American Cemetery Somme American Cemetery Suresnes American Cemetery

<u>Italy</u> Florence American Cemetery Sicily-Rome American Cemetery Luxembourg Luxembourg American Cemetery

Mexico Mexico City National Cemetery

the Netherlands Netherlands American Cemetery

Panama Corozal American Cemetery

the Philippines Clark Veterans Cemetery Manila American Cemetery

Tunisia North Africa American Cemetery

United Kingdom Brookwood American Cemetery Cambridge American Cemetery On January 9, 2017, ABMC officially assumed ownership and responsibility for the Lafayette Escadrille Memorial Cemetery (LEMC). The LEMC commemorates the birthplace of American combat aviation, and serves as a symbol of the Franco-American comradeship during World War I. This site honors the American volunteer pilots who flew with French squadrons during the Great War, and is the final resting place for 50 of America's first combat aviators and their two French commanding officers. Understanding its significance in the history of American military aviation, ABMC, through an agreement with the Lafayette Escadrille Memorial Foundation and the French government that included financial support, led a \$1.7M restoration effort in 2015 and 2016, in time for the 100th anniversary of the formation of the squadron. The authority for ABMC to assume ownership of the LEMC was granted by Public Law 114-227 in September 2016. In January 2017 ABMC officially assumed ownership of the Lafayette Escadrille Memorial Cemetery, making it the 9th commemorative World War I cemetery administered by the agency.



A member of the French military salutes as French and American officials gathered at the Lafayette Escadrille Memorial Cemetery outside of Paris to mark the 100th anniversary of the creation of the Lafayette Escadrille. The rededication ceremony took place on April 20, 2016.

American Battle Monuments Commission Memorials, Monuments and Markers

Belgium Audenarde American Monument Kemmel American Monument

Cuba Santiago Surrender Tree Memorial

France

Belleau Wood Marine Monument Bellicourt American Monument Naval Monument at Brest Cantigny American Monument Chateau-Thierry American Monument Chaumont Marker - AEF Headquarters Montfaucon American Monument Montsec American Monument Pointe du Hoc Ranger Monument Sommepy American Monument Souilly Marker-1st Army Headquarters Tours American Monument Utah Beach American Memorial

> Midway Atoll Midway Memorial Monument

Morocco Western Naval Task Force Marker

<u>New Guinea</u> Marker at Papua New Guinea

Northern Mariana Islands Saipan American Memorial

the Philippines Cabanatuan American Memorial

South Korea Korean War Monument at Busan

Solomon Islands Guadalcanal American Memorial

United Kingdom Naval Monument at Gibraltar

United States of America East Coast Memorial Honolulu Memorial West Coast Memorial

In June 2017, ABMC will dedicate its 28th and 29th Federal markers in Dartmouth, England: a granite monument in Royal Avenue Gardens commemorating the Allied build-up, training and launch of the D-Day invasion from the shores of England, and a commemorative bronze plaque in the Britannia Royal Naval College, which served as XI Amphibious Force headquarters in World War II.

Also in development are a U.S. memorial to be placed, at the invitation of the Government of New Zealand, in the National War Memorial Park in Wellington; and a monument in Iceland commemorating U.S. operations there from World War II through the Cold War.

When completed, these four new commemorations will bring the total number of ABMC memorials, monuments and markers to 31.

Organization

The Board of Commissioners constitutes the policy-making body of the Commission. The President of the United States appoints up to eleven members, who serve for an indefinite term without pay. They meet with the Secretary and professional staff of the Commission twice annually. The Commissioners establish policy and ensure proper staff functioning for the Commission to carry out its mission. During inspections, they observe, inquire, comment upon, and make recommendations on any and all aspects of the Commission's operations.

Commission
The Honorable Merrill McPeak – Chairman
The Honorable Cindy Campbell
The Honorable Barbaralee Diamonstein-Spielvogel
The Honorable Darrell Dorgan
The Honorable Larry Ellis
The Honorable Lisa A. Hallett
The Honorable Jerry MacArthur Hultin
The Honorable Rolland Kidder
The Honorable Richard Klass
The Honorable Thomas Lamont
The Honorable Constance Morella
Robert J. Dalessandro – Acting Secretary

The Commission's daily operations are directed by an Executive Level Secretary appointed by the President. The Commission is currently staffed by 422 FTE consisting of both U.S. General Schedule and Foreign Service National civilian employees. The agency headquarters is located in Arlington, Virginia, and a field operations office responsible for all overseas cemeteries and memorials is currently located in Garches, France, just outside Paris.

The chart on the next page outlines the Commission's organizational structure:



Operations

The Commission's FY 2018 funding request focuses on providing the appropriate amount of funding for personnel costs, service fees, scheduled maintenance and repairs, supplies, spare parts, replacement equipment, and capital improvements enabling the Commission to perform its mission.

Providing the care, maintenance, and visitor services inherent to these sites requires exceptionally intensive labor at the Commission's cemeteries and memorials. Accordingly, compensation and benefits consume 47 percent of the Commission's FY 2018 request while the remaining 53 percent supports facilities maintenance, logistics, services, supplies and other administrative costs critical to its operations.



Fiscal Year 2018 Funding Plan

Most of the Commission's facilities are at least half a century old, with the Mexico City National Cemetery being nearly 165 years old. The permanent structures, grounds and plantings make the Commission's facilities among the most beautiful memorials in the world, yet their age requires increased funding levels to maintain them. These shrines to America's war dead require a formidable annual program of maintenance and repair of facilities, equipment, and grounds.

The Commission prioritizes the use of its engineering, maintenance and horticulture funds carefully to ensure the most effective and efficient utilization of its available resources. This care includes upkeep of nearly 140,000 graves and headstones and 74 memorial structures (within and external to the cemeteries) on approximately 1,650 acres of land. Additionally, the Commission maintains 65 visitor facilities and quarters for assigned personnel; 67 miles of roads and paths; and more than 900 acres of ornamental landscaping and fine lawns. All of the plantings, including the lawns, must be cut and shaped, fertilized, and treated with insecticides and fungicides at regular intervals during the growing season. The plantings also must be replaced when their useful lives are exhausted or they receive major storm damage.

Responding to events around the world, the Commission emphasized security throughout the agency, enhancing ABMC's management review, allocating specific funding, and creating a new security program within the Commission's Maintenance and Infrastructure Programs. Nothing is more important than safeguarding ABMC personnel on and off duty, our visitors, and our historic infrastructure. Consistent with U.S. State Department guidance, ABMC continues to develop and implement security projects that provide for the health and safety of our staff and visitors, as well as overall facility security.

Finally, ABMC also administers trust funds to (1) build memorials authorized by Congress, but financed primarily from private contributions, commemorative coin proceeds, or investment earnings and (2) maintain and repair nonfederal war memorials with private contributions.

PART 2: FY 2018 BUDGET REQUEST

Overview

The ABMC budget for FY 2018 requests total budget authority of \$75,100,000 and a 422 FTE employment level.

The budget authority requested for the Salaries and Expenses account is the same amount appropriated in FY 2017.

The FCFA request is \$0. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not requesting new funding in FY 2018.

(\$ in millions)

	FY 2016	FY 2017	FY 2018	
	Appropriation	Appropriation	Request	Change
Salaries & Expenses	105.1	75.1	75.1	0.0
Foreign Currency	2.0	0.0	0.0	0.0
TOTAL Budget Authority	107.1	75.1	75.1	0.0
FTE	419	422	422	0

Proposed Appropriations Language

Federal Funds:

Salaries and Expenses Treasury Account ID: 74-0100-0

For necessary expenses, not otherwise provided for, of the American Battle Monuments Commission, including the acquisition of land or interest in land in foreign countries; purchases and repair of uniforms for caretakers of national cemeteries and monuments outside of the United States and its territories and possessions; rent of office and garage space in foreign countries; purchase (one-for-one replacement basis only) and hire of passenger motor vehicles; not to exceed \$7,500 for official reception and representation expenses; and insurance of official motor vehicles in foreign countries, when required by law of such countries, \$75,100,000, to remain available until expended. (*Military Construction, Veterans Affairs, and Related Agencies Appropriations Act, 2017.*)

Foreign Currency Fluctuations Account Treasury Account ID: 74-0101-0

For necessary expenses, not otherwise provided for, of the American Battle Monuments Commission, such sums as may be necessary, to remain available until expended, for purposes authorized by section 2109 of title 36, United States Code. (*Military Construction, Veterans Affairs, and Related Agencies Appropriations Act, 2017.*)

Salaries and Expenses - \$75,100,000

Object Class	FY 2016 Appropriation	FY 2017 Appropriation	FY 2018 Request
Personnel Compensation	22,777	23,374	24,034
Personnel Benefits	11,333	10,330	10,542
Benefits for Former Personnel	520	400	400
Travel & Transportation of Persons	s 1,317	1,497	1,417
Transportation of Things	526	621	621
Rent/Communications/Utilities	3,176	4,235	4,885
Printing	282	130	173
Other Services	20,763	26,174	24,282
Supplies & Materials	3,739	3,376	3,567
Equipment	1,518	1,853	2,029
Land & Structures	9,149	3,110	3,150
TOTAL	75,100	75,100	75,100

(\$ in thousands)

Maintenance and Infrastructure Programs							
Facilities Management	7,705	4,951	3,941				
Interpretation	7,006	2,308	2,327				
Visitor Center Services	3,500	350	631				
Interpretive Services	1,925	165	50				
Historical Services	450	120	220				
Education and Outreach	-	360	250				
Collections and Preservation	1,131	1,153	956				
Knowledge Management	-	160	220				
Horticulture	2,121	2,961	3,682				
Security	-	-	-				
New Memorials	-	-	-				
Vehicle Replacement	104	135	170				
TOTAL	16,936	10,355	10,120				

Adjustments from the FY 2017 Budget Estimate

FY 2017 Salaries and Expenses - Estimate		\$75,100,000
Adjustments:		
Compensation and Benefits	\$872,000	
Travel	(\$80,000)	
Rental of Office Space	\$567,000	
Miscellaneous Printing, Services, Supplies, and Equipment	\$260,000	
Information Technology	\$230,000	
Routine Cemetery Operations / Maintenance Requirements	\$84,000	
Maintenance and Infrastructure Program	(\$235,000)	
Department of State ICASS / CSCSP / MSC Payments	(\$572,000)	
Human Resources and Finance Initiatives	(\$1,126,000)	

Subtotal Adjustments

\$0

\$75,100,000

FY 2018 Salaries and Expenses - Request

	(¢ m modeunde)		
Program	FY 2016 Appropriation	FY 2017 Appropriation	FY 2018 Request
Facilities Management	7,705	4,951	3,941
Interpretation	7,006	2,308	2,327
Visitor Center Services	3,500	350	631
Interpretive Services	1,925	165	50
Historical Services	450	120	220
Education and Outreach	-	360	250
Collections and Preservation	1,131	1,153	956
Knowledge Management	-	160	220
Horticulture	2,121	2,961	3,682
Security	-	-	-
New Memorials	-	-	-
Vehicle Replacement	104	135	170
TOTAL	16,936	10,355	10,120

(\$ in thousands)

Maintenance and Infrastructure Program

The Commission is requesting a total of \$10,120,000 for the Maintenance and Infrastructure Program to support projects in Facilities Management, Interpretation, Horticulture, and Vehicle Replacement.

A detailed FY 2018 - 2022 project list is provided in Part 3.

Major FY 2018 projects the Commission proposes to execute include:

- Repair and replace Walls of the Missing at the Manila American Cemetery;
- Resurface pedestrian alleys at the Meuse-Argonne American Cemetery; and
- Repair fence around the grounds at the Suresnes American Cemetery.

Interpretation Program.......\$2,327,000 Meticulously maintaining cemeteries and memorials is and will remain ABMC's core mission. But that alone is not enough to honor those who served; the Commission must also preserve and communicate their stories of competence, courage, and sacrifice. Telling the story of those who fought and died through the creation of interpretive centers began with the opening of the Normandy Visitor Center in May 2007. The Commission's funding request for FY 2018 demonstrates the progress ongoing in the Interpretation Program.

Horticulture\$3,682,000 The Commission's goal for the Horticulture program is to ensure that the horticultural elements of cemetery plot areas, fine lawns, meadows and plantings reflect the honor bestowed upon those who served. This request will fund a \$1.5 million drainage and turf replacement project at the Florence American Cemetery and a \$500,000 drainage project at the Normandy American Cemetery in addition to \$1,000,000 in planned equipment replacement.

New Memorials......\$0 This is a new effort under the Maintenance and Infrastructure Program. ABMC has three memorial projects that are funded and in development. No additional funding is requested for this program in FY 2018. New Memorials projects beginning in 2020 are listed in the Maintenance and Infrastructure Program FY 2018 - 2022 Project Plan in Part 3.

Statement of Increases and Decreases by Object Classification

FY 2018 Budget Request

Object Class	FY 2016 Appropriation	FY 2017 Appropriation	FY 2018 Request
Personnel Compensation	22,777	23,374	24,034
Personnel Benefits	11,333	10,330	10,542
Benefits for Former Personnel	520	400	400
Travel & Transportation of Persons	s 1,317	1,497	1,417
Transportation of Things	526	621	621
Rent/Communications/Utilities	3,176	4,235	4,885
Printing	282	130	173
Other Services	20,763	26,174	24,282
Supplies & Materials	3,739	3,376	3,567
Equipment	1,518	1,853	2,029
Land & Structures	9,149	3,110	3,150
TOTAL	75,100	75,100	75,100

(\$ in thousands)

The following narrative describes the increases and decreases by budget object classification.

Personnel Compensation - The Commission requests \$24,034,000. This funding will support a 422 FTE employment level, including allowances authorized for the Commission's U.S. employees and Foreign National workforce. This increase includes funding for a pay increase for U.S. employees and Local National workforce under the Administration's FY 2017 pay assumptions.

Personnel Benefits - This \$10,542,000 request includes funding benefits for employees worldwide such as health insurance, social security, and other allowances authorized for the Commission's U.S. employees and Local National workforce.

Benefits for Former Personnel - No increase is requested for unemployment compensation and severance pay.

Travel and Transportation of Persons – This line item supports travel and transportation requirements for U.S. and Local National workers, U.S. employees and dependents traveling on permanent change of station, U.S. student dependents traveling to or from school, and travel by the Commissioners appointed by the President who are charged with oversight of Commission operations.

Transportation of Things - The Transportation of Things budget request is \$621,000 for the transportation of supplies, materials, spare parts, vehicles and equipment used in the operation, maintenance, and repair of ABMC facilities and for the transportation of household goods in connection with permanent change of station.

Rent, Communications, and Utilities - The Commission requests \$4,885,000, an increase of \$650,000, for office space rent; water, gas and electricity; horticulture equipment rental; and postal, telephone, and internet services.

Printing and Reproduction - The \$43,000 increase in printing will fund the printing of cemetery booklets, visitor brochures, photographs, general information pamphlets, and reports.

Other Services - The Commission requests \$24,282,000 for other contractual services which consist of engineering and technical services; professional support services; horticulture contracts; operation, maintenance, and repair of equipment; information technology services; interagency service agreements (such as payments to the Department of State for International Cooperative Administrative Support Service, and Capital Security Cost Share Program); maintenance and repairs of vehicles; and employee training. These funds also support the Commission's Maintenance and Infrastructure Program requirements. This request includes \$7,500 (not to exceed) for official reception and representation expenses.

Supplies and Materials - The increase of \$191,000 reflects ABMC's funding requirement for horticulture parts and supplies, visitor center supplies, day-to-day supplies for the cemeteries, and general office supplies and subscriptions.

Equipment - The Commission requests \$2,029,000, a \$176,000 increase. This request will fund vehicles, office and information technology equipment, and the horticulture replacement equipment.

Land and Structures - The request of \$3,150,000 will fund the mix of Maintenance and Infrastructure program requirements. This small increase is reflected in the ABMC projects for landscaping, renovation, and construction efforts.

Foreign Currency Fluctuations Account

The FCFA addresses exchange rate imbalances between the U.S. Dollar, the European Euro, and other foreign currencies. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not anticipating new funding requirements in FY 2018.

In FY 2017, the Commission began using a budget rate of €1 euro = \$1.00 dollar in the Salaries and Expenses account. This change in the budget rate allowed ABMC to value the exchange rate closer to actual exchange rates at the time and to value euro based transactions closer to historical Treasury exchange rates.

The Commission is requesting to continue the "such sums as may be necessary" language. If the exchange rates at the time of expenditure are above €1 euro = \$1.00 dollar, then funds are transferred from the FCFA to Salaries and Expenses. Under the "such sums as may be necessary" language, if a need arises where the amounts held in the accounts prove to be insufficient the Commission will submit adjusted estimates.



Foreign Currency Exchange Rate Trend

PART 3: MAINTENANCE AND INFRASTRUCTURE PROGRAM FY 2018 – 2022

(\$ in thousands)

Program	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Facilities Management	3,941	5,027	4,445	6,026	4,584
Interpretation	2,327	3,998	4,788	2,183	2,063
Visitor Center Services	631	1,350	3,200	920	500
Historical Services	220	295	235	150	250
Interpretive Services	50	120	135	120	120
Education and Outreach	250	820	120	220	420
Collections and Preservation	956	1,253	938	613	613
Knowledge Management	220	160	160	160	160
Horticulture	3,682	3,196	3,206	3,600	3,762
New Memorials	-	-	200	200	100
Security	-	-	-	-	
Vehicle Replacement	170	205	205	150	135
TOTAL	10,120	12,426	12,844	12,159	10,644

Facilities Management

Priority	Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
1	Mexico	Crypt/Headstones repair/Improvement	150	-	-	-	
2	Paris	Contingency	400	-	-	-	-
3	Paris	A/E Services	400	-	-	-	-
4	Paris	Headstones - Purchase, Manpower,		-	-	-	-
		and Shipping	1,154				
5	Suresnes	Repair fence around the grounds and		-	-	-	-
		across the street.	390				
6	Somme	Construct External Toilets	150	-	-	-	-
7	Lorraine	Study / Design / Renovate Drainage		-	-	-	-
		Beneath Memorial Steps	200				
8	Luxembourg	Study / Construct Visitor Building		-	-	-	-
		Handicap Ramp	145				
9	Manila	WOM Panel Repair / Replacement	200	-	-	-	-
10	Meuse-Argonne	Resurface Central Pedestrian Alleys	195	-	-	-	-
11	Montsec	Resurface Parking Lot	200	-	-	-	-
12	Mutliple	Projects Under \$100	357	-	-	-	-
13	Paris	Contingency	-	200	-	-	-
14	Paris	A/E Services	-	200	-	-	-
15	Paris	Headstones - Purchase, Manpower,		679	-	-	-
		and Shipping	-				
16	Brittany	Construct/Renovate service area	-	1,200	-	-	-
17	Oise-Aisne	Enlarge Service Entrance	-	78	-	-	-
18	Oise-Aisne	Re-Asphalt Paths / Replace Border		300	-	-	-
		Stones	-				
19	Rhone	Rebuild Terrace Retaining Wall	-	100	-	-	-
20	Epinal	Grout Perimeter Wall	-	110	-	-	-
21	Epinal	Repaint WOM Inscription Letters /		110	-	-	-
		Repoint All Joints					
22	Normandy	Memorial Refurbishment Project	-	300	-	-	-
23	St. Mihiel	Resurface Parking Lot	-	210	-	-	-

Priority	Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
24	Montfaucon	Restore / Replace Marble in Entrance		100	-	-	-
		Vault	-				
25	Aisne-Marne	Replace Visitor Building and Quarters		120	-	-	-
		Windows	-				
26	Somme	Clean / Polish Chapel	-	104	-	-	-
27	Oise-Aisne	Raze Old Garage / Replace Chemical		260	-	-	-
		Storage	-				
28	Mutliple	Projects Under \$100	-	956	-	-	-
29	Paris	Contingency	-	-	200	-	-
30	Paris	A/E Services	-	-	200	-	-
31	Paris	Headstones - Purchase, Manpower,		-	679	-	-
		and Shipping	-				
32	Meuse-Argonn	e Construct Service Area	-	-	442	-	-
33	Lorraine	Renovate Service Area	-	-	1,000	-	-
34	Manilla	Complete Asphalt Road surface		-	500	-	-
		replacement and select curbing					
		replacement	-				
35	Brittany	Replace Transformer Building	-	-	120	-	-
36	Tours	Rehabilitate Monument	-	-	98	-	-
37	Meuse-Argonn	e Replace Entrance Logia Stone	-	-	260	-	-
38	Manila	Raze Old Service Area - Phase I	-	-	150	-	-
39	North Africa	Resurface Paths / Replace Broken		-	100	-	-
		Border Stones	-				
40	Ardennes	Clean Exterior of Memorial	-	-	104	-	-
41	Mutliple	Projects Under \$100	-	-	592	-	-
42	Paris	Contingency	-	-	-	200	-
43	Paris	A/E Services	-	-	-	200	-
44	Paris	Headstones - Purchase, Manpower,		-	-	679	-
		and Shipping	-				
45	Lorraine	Renovate Storm Drainage, Main		-	-	1,500	-
		Road/Pathways and Border Stones	-				
46	Luxembourg	Add Granite Path To Flag Poles / Pattor	۱	-	-	160	-
		Grave	-				
47	Luxembourg	Fence Improvements	-	-	-	104	-

Priority	Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
48	Somme	Re-Align Markers	-	-	-	500	-
49	Lorraine	A/E Study Design for Overflow Parking		-	-	390	-
		Lot	-				
50	Lorraine	Replace Damaged Capstones	-	-	-	195	-
51	Lorraine	Repaint Exterior / Interior Pumping		-	-	104	-
		Station	-				
52	Henri-Chapelle	Cemetery Plot Perimeter Wall		-	-	520	-
	<u>.</u>	Renovation	-				
53	North Africa	Renovate Storm Drainage / Resurface		-	-	200	-
		Asphalt	-				
54	Suresnes	Improve Handicap access	-	-	-	163	-
55	Mutliple	Projects Under \$100	-	-	-	1,111	-
56	Paris	Contingency	-	-	-	-	200
57	Paris	A/E Services	-	-	-	-	200
58	Paris	Headstones - Purchase, Manpower,		-	-	-	679
		and Shipping	-				
59	Montfaucon	Restore or replace Marble Entrance		-	-	-	100
		Vault	-				
60	Henri Chapel	Remove Asbestos Shingles from		-	-	-	100
		Assistant Superintendent's Outer					
		Quarters Walls	-				
61	Cambridge	Service Area Rehabilitation	-	-	-	-	2,400
62	Mutliple	Projects Under \$100	-	-	-	-	905

3,941 5,027 4,445 6,026 4,584

FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 **Priority Location** Project Quality Assurance for Visitor Center Multiple 200 200 200 200 1 Development Visitor Contact Station A&E Netherlands 181 750 2 --_ 3 Manila Visitor Center Exhibit Fabrication / 250 ---Construction Netherlands Visitor Contact Station Construction / 4 2,700 270 _ -Media 5 Multiple Update Interpretive Media -300 450 --Sicily-Rome / Update Interpretive Media 6 400 500 ---Cambridge 631 1,350 500 3,200 920

Visitor Center Services

Historical Services

Priorit	y Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
1	Arlington	Uniforms - Permanent Collection	25	25	25	25	25
2	Arlington	Supplies - Permanent Collection	30	30	30	30	30
3	Arlington	Books - Permanent Collection	30	30	30	30	30
4	Arlington	Equipment - Permanent Collection	35	35	35	35	35
5	Arlington	Women in War/History/Other Temp	-	30	30	30	30
		Exhibits					
6	Arlington	WWII 75th Anniversary	100	120	-	-	-
7	Arlington	WWII 75th Anniversary South of France	-	25	75	-	-
8	Arlington	WWII 75th Anniversary Italy	-	-	10	-	-
9	Arlington	ABMC Centennial	-	-	-	-	100

220 295 235 150 250

Interpretive Services

Priority	 Location 	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
1	Paris	Public Perception Studies	-	20	35	20	20
2	Paris	Professional Evaluations	-	50	50	50	50
3	Paris	Interpretive Training	50	50	50	50	50
			50	120	135	120	120
Educa	tion and Outrea	ich					
Priority	/ Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Priority 1	<u>/ Location</u> Arlington	Project Education Program – Korea/Vietnam	FY 2018 250	FY 2019 120	FY 2020 120	FY 2021 120	FY 2022 120
Priority 1 3							
1	Arlington	Education Program – Korea/Vietnam	250	120	120		120
1 3	Arlington Arlington	Education Program – Korea/Vietnam Website Redesign	250 -	120 200	120 -		120 200
1 3 4	Arlington Arlington Arlington	Education Program – Korea/Vietnam Website Redesign Rebuild Interactive Timelines	250 - -	120 200 500	120 - -	120 - -	120 200 -
1 3 4	Arlington Arlington Arlington	Education Program – Korea/Vietnam Website Redesign Rebuild Interactive Timelines	250 - -	120 200 500	120 - -	120 - -	120 200 -
1 3 4	Arlington Arlington Arlington	Education Program – Korea/Vietnam Website Redesign Rebuild Interactive Timelines	250 - - -	120 200 500 -	120 - - -	120 - - 100	120 200 - 100

Collections and Preservation

Priority	 Location 	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
1	Paris	Address Pershing Hall Collections	100	100	100	50	50
2	Chateau Thie	rry Chateau Thierry Repository Storage	100	50	-	-	-
		System Design/Purchase/Install					
3	Paris	Preservation Plan - Agency Wide	100	100	-	-	-
4	Paris	Archives Initiative: Years 2 through 5	100	100	100	-	-

Priority	Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
5	Paris	Collections Storage Plan: Years 2 and 3	100	-	-	-	-
6	FLAC/SRAC	Address Sculpture Molds/Castings at FLAC and SRAC	228	-	-	-	-
7	Paris	Collections Storage Facility Storage System	150	150	50	25	25
8	Paris	Implementation of Historic Furnishings Report/Plan Phase 1: WWI	75	75	75	0	0
9	Paris	Historic Furnishings Report/Plan Phase 2: WWII	-	100	-	-	-
10	Paris	UNESCO World Heritage Site Management Plan	-	100	10	10	10
11	Paris	Books-Equip - Perm Collection	3	3	3	3	3
12	Paris	Implementation of Historic Furnishings Report/Plan Phase 2: WWII	-	-	75	75	75
13	Paris	ABMC Centennial Publication	-	-	100	-	-
14	Paris	ABMC Centennial Traveling Exhibit	-	-	-	75	75
15	Paris	Preservation Toolkit for Private Monuments and Memorials	-	100	50	-	-
16	Paris	GIS Mapping - Agency Wide	-	200	200	200	200
17	Multiple	Studies/Analysis Preservation Projects by Cemetery	-	100	100	100	100
18	Multiple	Collections Projects by Cemetery	-	75	75	75	75
		-	956	1,253	938	613	613

Priority	/ Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
1	Arlington	Library of Congress Digitization Initiative	125	125	125	125	125
2	Arlington	Oral and Administrative Histories	95	35	35	35	35
			220	160	160	160	160

Priority	Location	Project	FY2018	FY2019	FY2020	FY2021	FY2022
1	Florence	Drainage, Leveling and Turf Replacement	1,500	-	-	-	-
2	Multiple	Equipment Replacement	1,000	-	-	-	-
3	Rhône / North	Cemetery Plans Phase 3b RHAC +	282				
	Africa	NAAC		-	-	-	-
4	Normandy	Renovation of Drainage System	500	-	-	-	-
5	Mexico City	Irrigation, Drainage and Levelling	150	-	-	-	-
6	North Africa	Drilling new deep well to replace the old one for irrigation	250	-	-	-	-
7	Multiple	Equipment Replacement	-	800	-	-	-
8	Meuse-Argonne	Replacement of Irrigation System	-	1,500	-	-	-
9	Multiple	Irrigation and Drainage Studies	-	280	-	-	-
10	Corozal /	Cemetery Plans Phase 4a CZAC +		266			
	Mexico City	MXAC	-		-	-	-
11	Brittany	Alignment of Castanea sativa trees (Chestnuts) - Phase 2	-	350	-	-	-
12	Multiple	Equipment Replacement	-	-	800	-	-
13	Meuse-Argonne	Replacement of Drainage System	-	-	1,500	-	-
14	Flanders Field	Replacement of Irrigation System, Drainage and Levelling	-	-	580	-	-
15	Saint-Mihiel	Irrigation and Drainage Study	-	-	60	-	-
16	Manila	Cemetery Plans Phase 4b MNAC	-	-	266	-	-
17	Meuse-Argonne	Re-levelling of Cemetery	-	-	-	1,500	-
18	Saint-Mihiel	Replacement of Irrigation System,				1,300	
		Drainage and levelling	-	-	-		-
19	Multiple	Equipment Replacement	-	-	-	800	-
20	Multiple	Equipment Replacement	-	-	-	-	800
21	Sicily-Rome	Central court tree removal and planting	-	-	-	-	380
22	Somme	Replacement of Irrigation System	-	-	-	-	790
23	Somme	Renovation of Drainage System	-	-	-	-	242

FY2018	FY2019	FY2020	FY2021	FY2022
-	-	-	-	75
-	-	-	-	175
-	-	-	-	250
-	-	-	-	50
-	-	-	-	1,000
_	<u>-</u> - - - -	<u>FY2018 FY2019</u>	<u>FY2018 FY2019 FY2020</u> <u></u>	<u>FY2018 FY2019 FY2020 FY2021</u>

3,682 3,196 3,206 3,600

00 3,762

New Memorials

Priorit	y Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
1	Arlington	Germany Monument Construction	-	-	100	-	-
2	Arlington	Australia Monument Construction	-	-	100	-	-
3	Arlington	Humanitarian Monument Construction	-	-	-	100	-
4	Arlington	Balkans Monument Construction	-	-	-	100	-
5	Arlington	Kiribati Monument Construction	-	-	-	-	100
			0	0	200	200	100

Vehicle Replacement

Priority	/ Location	Project	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
1	Paris	Vehicle Replacement	30	30	30	45	30
2	TBD	Vehicle Replacement	30	30	30	30	30
3	TBD	Vehicle Replacement	35	35	35	35	35
4	TBD	Vehicle Replacement	40	40	40	40	40
5	TBD	Vehicle Replacement	35	35	35	-	-
6	TBD	Vehicle Replacement	-	35	35	-	-
			170	205	205	150	135